COUNTY ASSEMBLY OF EMBU



REPORT OF SECTORAL COMMITTEE ON HEALTH ON STATUS OF THE EMBU COUNTY AMBULANCES





SUBMITED FOR APPROVAL BY THE ASSEMBLY

Clerk's Office

County Assembly of Embu

P. O. Box 140-60100

EMBU

Orber,

JULY, 2018

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ABBREVIATIONS

CECM -County Executive Committee Member

COK -Constitution of Kenya

FY -Financial Year

PPDOA - Public Procurement and Disposal of Assets, Act,2012

LIST OF ANNEXURES

- Annex 1 List of the County ambulances by registration number and station
- Annex 2 List of the pending bills from the county portfolio on Health
- Annex 3 Sample of pending bills from one of the service provider
- Annex 4-Sampled inspection reports from the County chief mechanical engineer
- Annex 5-Selected photos taken from the garages during the committee visits

1.0 BACKGROUND

This reports results from the statement sought in the Assembly seeking to find out the status of the four (4) ambulances acquired after the devolution, those responsible for authorization of the ambulance, time of operations and duration of operation of the ambulances assigned to Runyenjes and Mbeere North. The committee sought replies from the CECM- Health which were presented to the Assembly by the committee Chairperson. However the replies were not satisfactory and the Hon. Speaker directed the committee to further interrogate the CECM Health on his responses and submit a report to the Assembly

On 19th, April 2018 the CECM made his submission through the Chief Officer Health and the Director Health Administration. From his submissions there were many gaps in his report. He was requested to make responses on 4th, May 2018. From his submissions the committee noted that more information from the County mechanical engineer and visits to the Garages were required before the committee compiles its report. Further it was resolved that the committee draft a progress report to document and report on the progress done regarding the status of the ambulances. Subsequently the progress report was presented in the Assembly on 31st May 2018. After the presentation the Hon. Speaker of this sitting allowed the committee more time to finalize its report.

On 5th July 2018 the committee visited garages located in Embu town that provide repairs and maintenance services for the department of Health to establish the status of the ambulances and also receive oral and written submissions from the service providers. The garages visited were; Uhuru garage, Embu Commercial garage, Auto-Model garage and Huduma garage

From the visits it was observed that majority of the county's fleet of ambulances including three out of the four ambulances acquired after devolution were grounded. The committee sought for oral and written responses on the status of the ambulances from the service providers which were received.

The committee also received inspection reports from the mechanical engineer and retreated to compile this report for consideration by the Assembly.

1.0.1 Committee Mandate

The mandate of the Health Committee is derived from the provision of Standing Order No. 204(5), of the County Assembly Embu which defines functions of the Committee as being;

- a) Investigate, inquire into and report on all matters relating to the mandate, management activities, administration, operations and estimates of the assigned departments;
- b) Study the programme and policy objectives of the departments and the effectiveness of implementations;
- c) Study and review all County legislations referred to it;
- d) Study, assess and analyze the relative success of the department as measured by the result obtained as compared with their stated objectives;

e) Investigate and inquire into all matters relating to assigned departments as they may deem necessary, and as may be referred to them by the County Assembly;

f) To vet and report on all appointments where the Constitution or any law requires the County Assembly to approve, except those under Standing Order 185 (Committee on appointments)

g) Make reports and recommendations to the County Assembly as often as possible,

including recommendations of proposed legislation.

1.0 2 Committee Membership

The following are Members of the committee on Health:-

1.	Hon. I	Harrison Sammy Muturi	- Chairman
		Agnes Wanjiru Gakungugu	 V/Chairperson
		ohn Harrison Mwaluko Kising'u	- Member
		Masters Leonard Mwaniki	- Member
		Patrick Rugendo Ireri	- Member
		ludy Mbuya Njue	- Member
		Steve Munene Mugendi	- Member

1.2 PROBLEM STATEMENT

Article 43 of the Constitution of Kenya (CoK) (2010) guarantees its citizens the right to the highest attainable standard of Health, including the right to Health care services and further provides that no person shall be denied emergency medical treatment. The County government through the portfolio on Health offers ambulances services and operates a fleet of ambulances for emergency and referral services.

The County acquired four (4) new ambulances after the devolution in the year 2014 to support the ambulance services and assigned them to the offer services in the four subcounties namely; Manyatta, Runeyenjes, Mbeere South and Mbeere North. This was in addition to the existing fleet of ambulances which were acquired before devolution and inherited by the county Government.

However it was reported that the ambulance services in the sub-counties were not satisfactory resulting to statement being sought in the Assembly and members of the county Assembly raising issues on the status, operations and management of the ambulances in the county.

On further interrogation from the reports and oral submissions by the County Portfolio on Health and medical superintendent Embu Level -5 hospital, it was observed that many of the County ambulances were grounded in various garages. The department was facing challenges which were affecting the delivery of this service. The committee therefore sought to establish the status of the County Ambulances and make recommendations through a report for consideration by the house.

1.3 TERMS OF REFERENCE

Guided by the Embu county Standing Orders, the committee sought:-

- (i) To establish the current status of the four Embu County ambulances acquired after devolution and assigned to the four (4) sub- Counties.
- (ii) To establish the current status of Embu County ambulances acquired before devolution.
- (iii) To establish whether there is optimal ambulance services in county.
- (iv)To establish the challenges in the operations and management of the ambulances.
- (v) To identify and propose mitigation measures for effective operations of ambulance service.
- (vi)To compile a report and propose recommendations for consideration by the County Assembly.

1.4 METHODOLOGY

The Committee used the following methods to collect information for making this report,

- 1. Held Committee meetings.
- 2. Received Oral and written submissions from the CECM, Chief Officer and the Director on the status of the county ambulances.
- 3. Visited the various garages offering repair and maintenance services.
- 4. Received written reports from garages where the ambulances were taken for repairs and maintenance.

1.5 TOOLS OF REFERENCE

The following tools of reference were used for this report;

- 1. The status reports submitted to the committee by the County Executive for the Health portfolio.
- 2. Reports received from the garages.
- 3. Report on the pending bills submitted by the County Executive for the Health portfolio.
- 4. Inspection reports from the County mechanical Engineer.
- 5. Embu County Assembly Standing Orders.
- Embu County Government Approved supplementary budget for the financial Year 2017/18.
- 7. Constitution of Kenya 2010.

1.6 ACKNOWLEDGEMENT

The committee wishes to acknowledge the support given to it by the office of the Speaker, the office of the Clerk and the general support of all the members of the County Assembly without which this process could not have been successful. The committee also wishes to appreciate everybody who may have contributed in one way or other to make the work of this committee successful.

It is therefore my pleasant duty and privilege, on behalf of the Committee on Health to present this report to the Assembly for consideration.

SIGN Hanzore DATE-

HON. HARRISON SAMMY MUTURI MCA, CHAIRMAN, HEALTH COMMITTEE

COMMITTEE FINDINGS

2.0 INTRODUCTIONS

Article 43 of the Constitution of Kenya (CoK) (2010) guarantees its citizens the right to the highest attainable standard of Health, including the right to Health care services and further provides that no person shall be denied emergency medical treatment. The Fourth Schedule to CoK (2010) assigned responsibility for county Health services, including ambulance services to the County governments. The ambulances services are offered under Kenya Health Sectoral Referral Implementation Guidelines 2014, which provides that ambulance service shall have the appropriate means of transport and trained personnel. In Embu County the responsibilities of ambulance services are assigned to the County executive of Health.

The department operates a fleet of ambulances most of which were inherited from the National Government after devolution. The county after devolution acquired four (4) more ambulances to enhance the capacity to respond to emergency and for referral services. The ambulances were assigned the four sub- Counties namely; Runyenjes, Manyatta, Mbeere North and Mbeere South. They responsibility for their operations was assigned to officers in charge of the ambulance stations (see annex 1).

2.1 SUBMISSIONS FROM THE COUNTY PORTFOLIO ON HEALTH

The CECM-Health was invited to the committee on 19th, April 2018 and 4th may 2018 to make his submissions on the current status, operations and management of the county ambulances. The following is a summary of his report to the committee.

2.1.1 AMBULANCE ACQUIRED AFTER DEVOLUTION

(a) Acquisition and assigned stations

- THAT, the County government through the Portfolio on Health acquired four (4) ambulances in 2014. The objective was to improve response to emergency and referral services in the county.
- ➤ THAT the vehicles acquired by model were Ford Ranger and registration Numbers were; KBY 151C, KBY 152C, KBY 159C and KBY 150C.
- THAT, ambulances were assigned to offer services in the four sub-counties as follows:

(see annex 1).

Registration Number	Sub-county	Station
KBY 151C	Mbeere North	Siakago Level -4 Hospital
KBY 152C,	Runyenjes	Runyenjes Level- 4 Hospital
KBY 159C	Manyatta	Embu Level -5 Hospital
KBY 150C	Mbeere South	Kiritiri level -4 Hospital

(b) Current status on repair and Maintenance

The following was reported on the current status of the ambulance repairs and maintenance:-

- > THAT, the four ambulances acquired in the year 2014 (KBYs- Ford Rangers) constantly break down as result of overheating. This overheating could be as result of inherent weakness of this make /model of the vehicles and the sensitivity of the engine to delays in maintenance. The service providers recommended replacement of the engines contrary to the recommendations of the mechanical engineer.
- > THAT the KBY 152C assigned to Runyenjes sub-county was in Embu Commercial garage was repaired and is held up in the garage fro non-payment.
- ➤ THAT, the KBY 151C assigned to Mbeere North sub-county currently was in Auto- Model garage and requires engine overhaul. However the garage is facing cash flow challenges and is not in a position to repair the vehicle until when their bills are paid.
- > THAT, the KBY 150C assigned to Mbeere South sub-county was in Uhuru garage requires replacement of the cylinder head among other works. The vehicle was overheating, repaired as per the inspection report by the mechanical engineer but the same problem re-emerged. The county engineer has not yet re-inspected the vehicle.
- > THAT, it's only KBY 159C assigned to Manyatta Sub- County which was operational. However the vehicle was being overworked.

(d) Cost of repair and pending bills

The following report received from the County executive member for Health on the cost of repair and maintenance and pending bills.

- > THAT, the department of Health owes various garage pending bill amounting to Kshs.5,047,564 which includes Kshs.3,965,632 for ambulances and Kshs.1,081,964 for utility vehicles(see annex 2)
- > THAT, the repairs and maintenance cost for the four (4) Ford Ranger ambulance over the years was quite high compared to other models. This could be as a result of the high cost of the spare parts, inherent weakness of the this model, over use and the sensitivity of the engine to poor maintenance(see annex 2)
- > THAT the KBY 152C assigned to Runyenjes sub-county in Embu Commercial garage was repaired and its cost paid but the garage is owed Kshs.47, 872 for other repairs and maintenance done but not paid for(see annex 2)
- > THAT, the KBY 151C assigned to Mbeere North in Auto- Model garage requires engine overhaul estimated at Kshs.611, 000. The garage is owed Kshs 978,294 for earlier works done. The garage is facing cash flow challenges and is not in a position to repair the vehicle until when their bills are paid (see annex 2).

➤ THAT, the KBY 150C assigned to Mbeere South in Uhuru Garage requires replacement of the cylinder head but the works have not been quantified by the mechanical engineer. The vehicle has already accrued a pending bill of Kshs.128, 000 from the works done. However the garage is owed pending bill of Kshs.877,700 for the works done earlier for the ambulances and Kshs.1,081,932 for the utility vehicles(see annex 2).

(c) Officers responsible for the Operation, repairs and maintenance

On the operations, repairs and maintenance it was reported:

- ➤ THAT, the officers in charge of the hospital where the ambulances are stationed are responsible for the operations of the ambulances.
- > THAT, for repair and maintenance, there was an officer at the county headquarters and another in Embu level -5 hospital who are responsible.
- > THAT, the fuelling is done in a central place by the pre-qualified service providers

2.1.2 AMBULANCE ACQUIRED BEFORE DEVOLUTION

The CECM made the following submissions on other ambulances inherited from the National Government after the devolution:-

(a) Status of the ambulances

- ➤ THAT, only four ambulances out of the fleet of ambulances acquired before devolution were operational. This has affected the ambulance emergency services. (See Annex 1)
- > THAT, most of the ambulances acquired before devolution were aged and require constant repairs and maintenance.
- > THAT, some of the ambulances have been grounded for a very long time and require huge sums of money for repair and maintenance in various garages

(a) Repair cost and pending bills

- THAT, the department is owed cumulatively Kshs. **5,047,564** unpaid bills by the service providers. The garages are not willing to repair the vehicles, while those already repaired are held up and continue to accrue storage charges. This pending bill excludes the amount owed by the garages for repair and maintenance of vehicles belonging to Embu level-5 hospital (see annex 2)
- > THAT, allocation in the previous approved budgets was not adequate to meet the increasing needs for repair and maintenance for the ambulances and other utility vehicles under the department.
- THAT, though pending bills for the repair and maintenance were declared at the time of making the First Supplementary budget for the Financial Year 2017/18, not all the

pending bills have been paid. This has therefore affected the repair of the ambulances by the service providers.

> THAT, at the time of making the supplementary budget some of the pending bills were left out undeclared because of poor handling of the documents and incomplete handover while some of the pending bills on repairs and maintenance were incurred before devolution and were not settled.

3.0 INSPECTION REPORT BY CHIEF MECHANICAL ENGINEER

The committee examined the inspection reports from the mechanical engineer and summarized the following information for sampled ambulances under repair and maintenance:

KBY 152C (FORD RANGER)

- The report dated 14th February 2018 indicated that estimated cost of repairing the ambulance was Kshs. 130,788.00. The ambulance requires the following; clutch plate, pressure plate release bearing and a tail light.
- The mechanical engineer recommended that the vehicle was economical to repair at the above estimated cost (See Annex 4)

KBY 151C (FORD RANGER)

- The report dated 14th February 2018 indicated that estimated cost of repairing the ambulance was Kshs 611,100.00. The ambulance requires the following; engine overhaul, fuel system service and tail light
- The mechanical engineer recommended that the vehicle was economical to repair at the above estimated cost (See Annex 4)

KBY 150 C (FORD RANGER)

- The report dated 27th March 2018 indicated that estimated cost of repairing the ambulance was Kshs. 75,222.00. The ambulance requires the following; engine service, brake pads and lining deck repairs and spray painting.
- The mechanical engineer recommended that the vehicle was economical to repair at the above estimated cost (See Annex 4)

GK A 518P (NISSAN URVAN)

- The report dated 28th October 2016 indicated that estimated cost of repairing the ambulance was Kshs. 302, 085.00. The ambulance requires the following; upper and lower ball joints and tie rods, suspension system, electrical system, deck/cabin repair and spray painting and tyres.
- The mechanical engineer recommended that the vehicle was economical to repair at the above estimated cost (See Annex 4)

GK A 696 Y (LAND ROVER PUMA)

- The report dated 7th May 2018 indicated that estimated cost of repairing the ambulance was Kshs. 107,856.00. The ambulance requires the following; clutch plate, pressure plate release bearing, brake pads and alarm bulbs wiring.
- The mechanical engineer recommended that the vehicle was economical to repair at the above estimated cost (See Annex 4)

GK A. 947B (TATA)

- The report dated 14th February 2018 indicated that estimated cost of repairing the ambulance was Ksh. 178,920.00. The ambulance requires the following; engine service, repair of the clutch and the brakes system, deck/cabin repair and painting and the tyres were worn out.
- The mechanical engineer recommended that the vehicle is economical to repair at the above estimated cost (See Annex 4)

GK A. 647K (NISSAN CARAVAN)

- The report dated 14th February 2018 indicated that estimated cost of repairing the ambulance is Kshs. 183,960.00. The ambulance requires an engine overhaul and a battery.
- The mechanical engineer recommended that the vehicle is economical to repair at the above estimated cost (See Annex 4)

4.0 COMMITTEE FINDINGS ON VISITS TO THE GARAGES

The committee visited the following garages on 5th July 2018 being the service providers for repairs and maintenance for County executive portfolio on Health; Uhuru garage, Huduma garage, Commercial garage and Auto-model garage. This was to confirm the actual status in the ground basing on responses from the County Executive Member for Heath and inspection reports received. The committee also held sittings with those in charge of the garages from where the following submissions were received.

1. EMBU COMMERCIAL GARAGE

From this garage the following were committee's findings:-

(a) Current status of the ambulances

- > THAT, an ambulance registration number KBY 152C Ford Ranger by make assigned to Runyenjes sub-County had already been repaired however the vehicle could not be released.
- > THAT, the vehicle has been lying in the garage for the last four months and took about three days to repair from the time it was brought to the garage.

(b) Pending bills

> THAT, the department had already paid for the repair and maintenance of the Vehicle KBY 152C but it was being held due to a pending bill amounting to Kshs.47,872 owed by the department of Health.

2. UHURU GARAGE

From this garage the following were committee findings:-

(a) Current status of the ambulances.

> THAT, at Uhuru garage there were five ambulances which under repair and maintenance (see annex 3)

> THAT, two of the five ambulances by registration Number GKA 097D and GK125N belonged to Embu Level 5 hospital. GKA 097D was being held due to non-payment of repair charges and storage fees (See annex 1 and 3)

The following three ambulances by registration Number KBY 150C, GKA 647K and GKA 947B were brought to the garage in the month of May, 2018 and the works done according to the inspection reports. Extra works arose during the repairs but there were no payments received for all the works done.

> THAT, for KBY 150C additional works have not yet been done since the engineer has not inspected the vehicle for the additional works required

➤ THAT, ambulance by registration number GK125N was received in this garage on 6/2/2016 accompanied by an inspection report. However the additional cost after inspection at the garage was not estimated. The vehicle has not yet been repaired up to date and storage charges continues to accrue (See annex 1 and 3).

(b) Pending bills

- > THAT, a pending bills of Ksh.1,126,335 for the department of Health was owed to this garage for the works previously done (See annex 3)
- > THAT, a pending bills of Kshs 1,490,144 for Embu level -5 hospital was owed to this garage for the works previously done(See annex 3)
- > THAT, the department owes the service providers pending bills of Kshs 1,252,104 for utility vehicles for repairs done earlier (See annex 3)
- > THAT, invoices for the vehicles which are under repair have not been yet been raised.

3. HUDUMA GARAGE

From this garage the following were committee findings:-

(a) Current status of the ambulances

> THAT, at HUDUMA garage there was one ambulance, registration number GKA518P, Nissan Urvan by Model which was undergoing repair and maintenance. However there were other utility vehicles under repair

(b) Pending bills

From the submissions received the committee was not able to determine the actual pending bill owed to the garage.

4. AUTO -MODEL GARAGE

From this garage the following were committee findings:-

(a) Current status of the ambulances

- > THAT, in this garage there were three ambulances which were under repair and
- > THAT, an ambulances, by registration No. KBY 151C Ford Ranger in make assigned to Mbeere North was received on 20th, April 2018. The vehicle requires engine
- > THAT, an ambulance by registration Number GKA 034E was received on 4th March 2016 for repairs and maintenance. It was repaired but held up due to non-payment.
- > THAT, an ambulance by registration Number GKA 696Y Land Rover Puma by make was received on 3rd May, 2018 for repairs. The vehicle requires a sensor estimated to cost Kshs. 27,000.

(b) Pending bills

- ➤ Ambulance registration No. KBY 151C Ford Ranger has a pending bill of Kshs. 485,700 for the previous works done but not yet paid.
- > An ambulance by registration Number GKA 696Y Land rover Puma The vehicle has a pending bill of Kshs.161, 240 (see annex 3).

- > THAT, the department of Health has a pending bill of Kshs.463,072 for other utility vehicles
- THAT the garage is also owed the following pending bills for the following vehicles repaired or maintained and released (see annex 3)

Registration Number	Amount owed (Kshs)
KBY 159 C (Ambulance)	452,586
GKA 496N (Ambulance)	178,647
GK B 947R (Ambulance)	209,208
GKA 248R	302,148
GKA 368 Y	428,886
GKA 558F	96,876
Other pending bills	147,750
	1,816,101

5.0 COMMITTEE OBSERVATIONS

From the submissions by the CECM Health, the Mechanical engineers inspection reports and the committee's findings from the visits to the various garages the committee made the following observations.

- 1. THAT, most of the county's ambulances are not operational and are lying at various garages within the County. This has negatively affected service delivery especially when there are emergency or referral cases.
- **2. THAT,** the County has enough serviceable ambulances that can effectively and efficiently offer services if well managed. There is no identified need to acquire more ambulances before the repair of the existing ambulances that are grounded.
- **3. THAT**, some ambulances for example KBY 152C assigned to Runyenjes Sub-County were repaired but are held up due to unpaid pending bills. Further, the Committee noted that there was little or no commitment to pay off the pending bills owed to various garages.
- **4. THAT,** some ambulances are grounded because of minor repairs. For example, the ambulance registration Number GKA 696Y, Land -Rover Puma by make in Auto-Model garage requires a sensor worth Kshs. 27,000 whose cost can be paid through an imprest system without following the vigorous procurement procedures.
- **5. THAT,** from the submissions received and committee findings, the Ford Rangers are more expensive to maintain as compared to other models. As a result it has become difficult for the department to estimate the cost of repairs and maintenance of the vehicles in the annual budget estimates. This has resulted to unpaid bills as a result of under provision in the budget.
- **6. THAT**, there seems to be some mismatch between some County Mechanical Engineer inspection reports and garage diagnosis reports. In such instances vehicles are repaired as per the description in the inspection reports but the real problems are not fixed. The vehicles remain grounded and incur additional costs. A case in point is KBY 150C,Ford Ranger by make currently in Uhuru Garage.
- **7. THAT**, some of the ambulances were acquired before devolution and have aged therefore they require high cost of repair and maintenance due to frequent break downs.
- **8.THAT,** though there was a budgetary allocation for vehicle repairs and maintenance including the provision for the pending bills declared and factored in the supplementary budget for the financial year 2017/18, the department was not able to process and pay some of the pending bills factored in this budget.
- **9. THAT**, the department does not have a clause in their contractual agreements with service providers allowing the county to access the vehicles after they are repaired and maintained

before payments are made. As a result repaired vehicles end up being held up accumulating additional storage charges and denying citizens the much needed services.

- 10. THAT, from the visits done by the committee, some of the grounded ambulances and other utility vehicles in garages are exposed to many security risks like theft of motor vehicles parts while others are poorly stored exposing them to unfavourable weather conditions.
- 11. THAT, the department of Health submitted cumulative pending bills owed to the garages of Kshs. 5,047,564. However it was noted that there was variance from the amount submitted by some service providers and the amount submitted by the CECM -Health. It was also observed that the pending bills of Kshs. 5,047,564 does not include the bills owed to the garages by Embu Level-5 hospital.
- 12. **THAT, from** the submission received from the County Executive Member of Health there were challenges of handling and servicing of the ambulances and as a result there were reported delays in fixing of minor problems and servicing which consequently develops to major mechanical problems.
- **13**. **THAT**, some of the ambulances lack equipment and trained personnel to offer the required services in line with Kenya Health Sectoral Referral Implementation Guidelines 2014.
- 14. THAT, in some garages there were a few old and obsolete ambulances abandoned in these garages without inspection reports while others had been lying in the garages even before 2013(the onset of devolution). From the submissions received the CECM Health was not aware of existence of a policy on disposal of such ambulances.
- **15.THAT**, there seems to be unclear guidelines on operations and management of the ambulance services in the county which has negatively affected the operations and management of repairs and maintenance resulting to grounding of most of the ambulances and huge unpaid bills.

6.0 COMMITTEE RECOMMENDATIONS

The Committee has made the following recommendations.

- **1. THAT,** the CECM in charge of Health should expedite the process of releasing all the ambulances that are already repaired from the service providers and ensure that all the ambulances that require minor repairs are fixed within thirty days.
- **2.THAT**, the CECM in charge of Health should put in place a mechanism to ensure that all serviceable and grounded ambulances are repaired and released by the service providers to offer these critical services instead of acquiring new ambulances.
- **3.THAT,** the CECM Health should ensure that there are enough funds allocated in future annual budgets for repairs and maintenance of the ambulances to avoid grounding due to lack of enough budgetary allocation for repairs and maintenance.
- **4. THAT,** in future, the CECM should ensure that adequate information is gathered on the suitability of the models of ambulances before decisions on acquisition are made.
- **5. THAT**, the Chief County Mechanical Engineer should ensure that at all times accurate diagnosis of the vehicles requiring repairs are done and included in the inspection reports and where necessary seek advice from other experts to ensure that there is no wastage of funds and grounding of the ambulances due to mismatch in diagnosis.
- **6.THAT**, the County Government should put in place a policy on disposal and replacement of obsolete County motor vehicles including the ambulances in line with the provisions of PPDOA, Act 2015 and dispose the obsolete ambulances in conformity with the policy and the Act.
- **7. THAT,** the CECM should ensure that all the pending bills factored in the First Supplementary Budget for the financial year 2017/2018 are fully paid.
- **8.THAT,** the CECM Health should ensure that there is in place a special clause in the contractual agreement with service providers allowing the county access to repaired and maintained ambulances as soon as they are repaired bearing in mind the critical services they offer.
- **9.THAT,** the County Government should consider establishing a County yard for repairing, maintaining and safe storage of the County vehicles including ambulances to ensure that all the vehicles undergoing repair are safe and minimize the cost of storage and repairs.
- 10. THAT, the CEC Member for Health should ensure that all the pending bills owed to the service providers are correctly verified, documented and paid. Where there is no enough budgetary allocation, the CECM should ensure that the report on the pending bills is forwarded to the CECM Finance for inclusion in the subsequent supplementary budget.

- 11. THAT, the CECM for Health should ensure that all the drivers have proper qualification and experience to handle the ambulances and further ensure that their performance are closely and timely monitored.
- **12.THAT**, the CECM Health should ensure that all the ambulances have the right equipment and are assigned trained personnel to offer the required services in line with Kenya Health Sectoral Referral Implementation Guidelines 2014.
- 13. THAT, the CECM for Health should ensure that there is in place guidelines to provide for the operations and management of ambulance services in the county.
- **14. THAT,** the CECM Health regularly reports to Assembly on the status of the ambulances bearing in mind of their critical services.

7.0 CONCLUSION

The recommendations in this report were agreed upon by the members of the Committee without any dissenting opinion and members consequently appended their signatures to the report as a confirmation of the same. The Committee urges the County Assembly to adopt this report.

Hon. Agnes Wanjiru Gakungugu	-	Vice Chair	ANTO
Hon. Leonard Masters Mwaniki	1=	Member	Thomas .
Hon. Steve Munene Mugendi	-	Member	AND
Hon. Harrison Mwaluko	-	Member	A n
Hon. Patrick Rugendo Ireri	-	Member	Myendy
Hon. Judy Mbuya Njue	-	Member	
SIGNED Havere		DATE	

HON. SAMMY HARRISON MUTURI CHAIRPERSON, HEALTH COMMITTEE

